Theoretical Foundations of Adolescent Development through Tagiuri’s Taxonomy: Analysis of Educational Setting as an Organizational Climate

Mehmet Aslan1*, Suzana Kosir1 and Marine Levidze1

1Department of General Education, Liberal Arts, American University of the Middle East, Dasman, Kuwait

Abstract:

Background: Research on student attachment and adolescent development indicates that negligence or lack of support during development processes such as social, emotional, and psychological processes could cause severe harm to their future lives in adulthood. Thus, delinquent behaviors may occur as less severe in peer pressure, academic challenges, family problems and as more severe in truancy, drop-out, academic failure, substance usage, juvenile crimes, suicidal tendencies, etc.

Aims: In this regard, the present study aims at providing theoretical foundations of adolescent development through Tagiuri’s four scaled taxonomy in order to analyze the school environment as an organizational climate: ecology, milieu, social system, and culture.

Methods: Based on the presented literature review, content analysis was used to present different theoretical foundations of adolescents based on Taqiuri’s four scaled taxonomy on school attachment. The content analysis helped us to analyze the presence, meaning and relationship of certain themes or concept.

Results: The study shows that one of the significant challenges that appear for educational settings is to find ways and strategies to address students’ developmental and academic needs in a fashion of preventing delinquent behaviors and fostering adaptive behaviors. One of the major findings of the study suggests that educational performance and enhancement should be measured together with the four scaled taxonomy to reach a complete framework of a bonding model in education.

Conclusion: The study also aims at providing an overview of the research on Attachment Theory and its relation with Tagiuri’s four scaled taxonomy by analysis of a comprehensive research table in the field.

Keywords: Student development, Adolescence, School attachment, Adaptive and delinquent behavior, Tagiuri’s taxonomy, Scaled taxonomy.
measurement with numerous key factors that have an impact on academic performance. On the other hand, performance enhancement variables require some solid information about developmental designs that can be perceived both with adaptive and delinquent aspects. In this regard, the current study suggests that to reach an efficient practice of school psychology, Tagiuri’s four scaled taxonomy can be used to assess adaptive and delinquent behaviours as enhancement variables of schools as organizational settings.

School Attachment (hereafter SA) as a recently developed concept is similarly used as School Connectedness, School Engagement, School Climate, School Involvement, Students’ Satisfaction, School Bonding, etc [1]. In particular, attachment, bonding, and connectedness have been used to define students’ attachment to schools by researchers [2]. Thus, attachment is one of the basic needs of students attending schools, which should be met by fully prepared schools in order to make deviant behaviour a reason for failing the school or classes. The fact that attachment should be seen as a student’s basic need is one of the significant points of SA and school psychology studies that should be empirically tested. By such studies, it can be explained if students’ individual negative senses of belonging to school are also the sources of their delinquencies and if these feelings have an impact on avoiding positive feelings for school or whether the low levels of SA are due to students’ school life as a common environment. In this regard, the present study also aims to investigate the role of Tagiuri’s four scaled taxonomy in the analysis of organizational climate by creating a comprehensive table together with attachment and organizational studies.

Since schools are organizations, SA has been widely studied under organizational attachment studies, which helped with comprehending the school environment and its particular characteristics. As a result, theories on organizations with a focus on the human aspect are crucial in the comprehension of SA.

Tagiuri, Litwin, and Barnes [3] studied the theories of environment and organizations, and proposed organizational environment with a three-level model and defined interior environment of the organization as: (a) experiences of members, (b) organization’s influences on their behaviour, and (c) values of a specific set of traits [3]. Later on, he developed his three levelled model to a four-level model, same as a specific composition of individual traits build the personality, he presented his model as follows; 1) ecology, the physical side of the environment; 2) milieu, people within the environment; 3) social system - the interrelations between people within the environment; and 4) culture as the beliefs, norms, and values shared within the environment [3].

There have been several theoretical approaches to SA. Three developmental theories were suggested by Catalano, Haggerty, Oesterle, Fleming, and Hawkins [2], including Attachment Theory [4, 5], Social Control Theory [6], and the Social Development Model [7]. However, diversity in terminology and analysis of variables together with other structures has been an obstacle to studies due to inconsistency of which inconvenient analysis and results caused confusion on previous and present studies [8]. In this regard, the current study focused on the organizational model of Tagiuri’s four scaled taxonomy as it seemed to be neglected by research. Thus, the main purpose of the present study was to analyze Tagiuri’s four scaled taxonomy: Ecology, Milieu, Social System and Culture that provide a structural approach to school climate in the enhancement of SA among students by not only buffering the delinquent behaviors but also helping researchers define attachment as part of organizational climate for educational settings.

2. LITERATURE REVIEW

Research on attachment indicates that only 50% of students experience some kind of attachment to schools [9], considering attachment is opposite to isolation, the other 50% might be feeling alienated from communal activities or school life [10]. School attachment is also related to well-being, sociological, pedagogical, and psychological development of youth, as it is one of the essential elements that help students gain skills for facing challenges and achieving success [9, 11 - 13]. Studies conducted on youth resiliency described developmental elements like attachment as positive predictors on resiliency enhancement for the future of youth [9, 11 - 14]. School attachment was also considered as a negative predictor for misconduct and risk factors like truancy, dropout, failure, delinquency, etc [1, 11, 14, 15], as the attachment was mentioned to be a strong and significant motivational factor for both adolescents and adults, in particular impacting academic achievement outcomes.

Apart from the above-mentioned attachment studies that were focused on students feelings for school, there were many other studies conducted on the school environment other than Tagiuri’s four levelled model in an attempt to systemize, conceptualize, classify and determine the variables that make environmental factors, as well as their impacts on SA. Murphy, Weil, Hallinger, and Mitman [16] proposed a structure for the academic climate that urges students for achievement with an emphasis on a standardized climate which would stimulate people within the organization to act with expected behaviours and explain academic pressure as the key for achievement that can be reached through both students and staff: “Degree to which school forces press for student achievement on a school-wide basis” [16]. They also emphasized the significance of school regulations and class activities that foster academic press.

McDill, Rigsby, and Meyers Jr [17], studied some high schools’ instructional and social climates and reached six elements of the school environment: 1) student perception of intellectualism-aestheticism - the relations between school staff and students through SPS (students’ perceptions of school), particularly, the stressors for academic achievement; 2) academic emulation - a medium for academic success; 3) scientism with a focus on science; 4) cohesive and egalitarian aestheticism, highlighting intellect as the criteria for status and students’ social unification within school’s communal system; 5) academically oriented student status system, a medium of academic success between peer associations; and 6) humanistic excellence - a factor of drive in increasing students’ attraction and maintenance for social sciences.
Moos [18] suggested another six-level theoretical standpoint to determine variables of the environment and to study their relations with behaviour in an analytical way: 1) behaviour settings; behavioural and environmental features with a purpose of defining student’s experiences and behaviours; 2) organizational structure - systematic relations between an organization’s divisions and their standpoints; 3) ecological dimensions - factual ergonomics of an organization as in architecture, location, internal design, etc.; 4) psycho-social characteristics and organizational climate; development of the individual, relationships, maintenance of the infrastructural and divisional aspects of the organization; 5) functional or reinforcement properties of environments; mechanisms of control on motivational aspects of specific behaviours, and 6) personal and behavioural characteristics of the inhabitants; personal traits of people living in the organization. He asserted that “categories of dimensions are nonexclusive, overlapping, and mutually interrelated” [18]. Moos, Clayton, and Max [19] further suggested a four divisional system including 1) physical setting, 2) organizational factors 3) human aggregate, and 4) social climate. After a considerable revision, they suggested a further-developed nine social environment ratio [20].

To enhance and formulate a healthy school concept, Hoy and Fedman [21] suggested a seven-dimensional and three levelled structure in order to reach, maintain, and test the well-being of communal relationships in a school. They stressed the concept of health in the following way: “healthy school is one in which the teachers, administrators, and the board are in harmony, and the school meets both its organizational and people needs as it pursues its missions” [22]. The three levelled structure is: (1) school board level; institutional integrity was mentioned as a school’s ability of preserving its scholar dignity from outer factors. (2) administrational level; initiating structure, was the leader’s rules of behaviour aiming at success; consideration, targeting equilibrium of communal relations with expected leader behaviour; resource support, indicated administrative behaviour in provision of needed materials for school; and principal influence was redirecting the principle’s skills to having influence over superiors. (3) teacher level; morale, stated the communal feelings between teachers, and academic emphasis, referred to the extension of pressure over students for achievement. Later, together with Kotkamp in 1991, Hoy and Tarter advanced Organizational Health Inventory (OHI) by making it specific for teachers basing on the above-mentioned theoretical approach.

Bryk and Driscoll [23] proposed three essential elements that constitute organizational settings of a school aiming to examine the structural and interpersonal characteristics of the school as an organization, consisting of 1) a common agenda of activities and schedules that were shared by students and teachers that connect them to each other as well as to the customs and norms of the school; 2) formal organizational characteristics, organizational characteristics among adults in regard to their formal responsibilities and collegiate interactions; and 3) shared value system, as in norms, values, and beliefs among people that construct the culture of the school system as a community.


S. Brand, Felner, Shim, Seitsinger, and Dumas [24] presented the Inventory of School Climate-Student (ISC-S) with an emphasis on Students’ perception of School (SPS) and its environment. ISC-S was proposed after a couple of factors and the item analysis, and it consisted of 11 sub-measures, including 1) Supporting Teacher, 2) Consistent and Clear Expectations and Regulations, 3) Pupil Achievement ‘Commitment Guidance, 4) Positive Peer Relations, 5) Negative Peer Relations, 6) Rigidity of Disciplines, 7) Decision-Making Process and 8) Student Involvement as well as 9) Educational Compatibility, Innovation, 10) Assistance of Cultural Diversity, and 11) Issues of Safety.

3. METHODOLOGY

The research sample was obtained from 42 research and review papers written in the English language only, using A-Z Publications Finder (EBSCO) and Eric for education research content reaching from AUM Library; at the beginning, the papers were randomly selected using inclusion criteria of decade period time from 1908 to 2015.

The methodology used in the present study was of a qualitative research type to describe, decode, and to discover meaning or to translate phenomenon in theories [25]. Based on the presented literature review, content analysis was used to present different theoretical foundations of adolescence based on Tagiuri’s four scaled taxonomy on school attachment. Content analysis helped us to analyze the presence, meaning, and relationship of certain themes or concepts [26]. The main goal in the content analysis [27] was to choose a concept that was based on Tagiuri’s four scaled taxonomy: ecology, milieu, social system, and culture, which were the codes of four thematic concepts. The Code of existence of a concept [28] was used in the analysis of the literature where a particular concept appeared at least once in a text. Based on coding, different theoretical foundations of school attachment were analyzed and presented in the “results” part in Table 1.

Authors and an associate implemented categorization of 164 research and review papers based on content analysis that were conducted on the SA and Tagiuri’s taxonomy, categorization was done independently first, and then inconsistencies were diagnosed thoroughly using the codes of four thematic concepts by authors to achieve a final categorization of research papers conducted only on Tagiuri’s taxonomy in relation with organizational climate.

Moreover, an in-depth analysis of Tagiuri’s taxonomy and
attachment theory was used in relation to comprehension of social networks of schools that were obtained through secondary data as well as the table that was created for this study.

Table 1. Theoretical foundations of school attachment based on tagiuri’s four scaled taxonomy on school attachment as an organization.

<table>
<thead>
<tr>
<th></th>
<th>Ecology</th>
<th>Milieu</th>
<th>Social System</th>
<th>Culture</th>
</tr>
</thead>
<tbody>
<tr>
<td>Perry, A. [60]</td>
<td>significance of school environment in academic achievement</td>
<td>school environment should be considered as part of the school, calling it; &quot;esprit de corps&quot;</td>
<td>Involvement of director, teacher, and students as well as the laypeople (alumni, parents, etc.)</td>
<td>school’s primary duties to provide an atmosphere that is more than a simple “housing”</td>
</tr>
<tr>
<td>McDill et al [17]</td>
<td>-</td>
<td>-</td>
<td>Students’ conception of intellect &amp; esthetics</td>
<td>- Academic ambition</td>
</tr>
<tr>
<td></td>
<td>- Ecology elements</td>
<td>- Traits of the people and individuals living within the organization</td>
<td>- Activities of accomplishment</td>
<td>- Human factor in perfectionism</td>
</tr>
<tr>
<td>Moos [18, 19]</td>
<td>- Environment of behaviors</td>
<td>- Assembled people</td>
<td>- Standards for accomplishment</td>
<td>- Success based student recognition</td>
</tr>
<tr>
<td></td>
<td>- Tangible ambiance</td>
<td>- Rules of accomplishment</td>
<td>Anticipations on accomplishment</td>
<td></td>
</tr>
<tr>
<td>Murphy et al.</td>
<td>-</td>
<td>-</td>
<td>- Rules of accomplishment</td>
<td></td>
</tr>
<tr>
<td>[16]</td>
<td>- Assembled people</td>
<td>-</td>
<td>Anticipations on accomplishment</td>
<td></td>
</tr>
<tr>
<td>Anderson [30]</td>
<td>Physical aspects rather than people within the school.</td>
<td>The instruments, facilities, some services, constructs, supplies, and materials.</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>McMillan et al.  [61]</td>
<td>-</td>
<td>-</td>
<td>Interpersonal relations, standards, purposes, morals, school activities, and opportunities</td>
<td>-School community focuses on the human aspect of SA</td>
</tr>
<tr>
<td>Hoy et al. [22]</td>
<td>- Organizational uprightness</td>
<td>-</td>
<td>-</td>
<td>- decision-making processes in relation with a human aspect</td>
</tr>
<tr>
<td></td>
<td>- start point of infrastructure</td>
<td>- Supplication of resources</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Deliberation</td>
<td>- Self-esteem</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Bryk &amp; Driscoll  [23]</td>
<td>-</td>
<td>- Features of institutional standards</td>
<td>- Accepted calendar of activities</td>
<td>Norms &amp; values accepted and shared by individuals</td>
</tr>
<tr>
<td>Gottfredson [15, 62]</td>
<td>-</td>
<td>- Communal basis</td>
<td>- Attitudes toward peers</td>
<td>Mental well-being and progress</td>
</tr>
<tr>
<td></td>
<td>- Contentment</td>
<td>- Occupational training</td>
<td>- Reciprocal relations of students and teachers</td>
<td>Measurements of school life</td>
</tr>
<tr>
<td>Kuperminc, Leadbetter, &amp; Blatt [63]</td>
<td>-</td>
<td>-</td>
<td>- Class settings</td>
<td>- integrative behaviors</td>
</tr>
<tr>
<td></td>
<td>- School milieu is defined through intercommunication of variables like; students, teachers, administrators, schedule, tangible surroundings, etc.</td>
<td>-</td>
<td>-</td>
<td>- student-oriented freedom</td>
</tr>
<tr>
<td>Brand et al., [24]</td>
<td>-</td>
<td>- Openness to new instruction methods</td>
<td>- Supporting teachers</td>
<td>- rigidity of rules</td>
</tr>
<tr>
<td></td>
<td>- Supporting teachers</td>
<td>- Unfavorable student interrelations</td>
<td>- Favorable student interrelations</td>
<td>- Inclusiveness and support for cultural diversity</td>
</tr>
<tr>
<td></td>
<td>- Favorable student interrelations</td>
<td>- Process of decision and involvement of students</td>
<td>-</td>
<td>- Security issues</td>
</tr>
<tr>
<td>Lee &amp; Bryk [38]</td>
<td>Studies conducted on School Milieu indicate a significant correlation between SES and academic achievement as students from low SES scored low averages</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Konstantopoulos [37], Benner et al. [40]</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Source</td>
<td>Individual experiences through school context were regarded as school bonding.</td>
<td>The noise in the classes was found to be intervening with learning.</td>
<td>-</td>
<td>student’s level of connectedness (high or low) was determined through favorable or unfavorable school climate.</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>--------------------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------</td>
<td>---</td>
<td>--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Wilson [64]</td>
<td>higher correlation between school climate and health of students</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Shendell [32]</td>
<td>school’s ergonomics and tangible environment on learning were measured.</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Mendel, Heath [31]</td>
<td>safety at school had a positive impact in reducing disruptive attitudes of the students</td>
<td>-</td>
<td>-</td>
<td>well-ordered school systems have a positive impact on students’ performances</td>
</tr>
<tr>
<td>Stone &amp; Han [52], Fenzel &amp; O’Brien [51] Brand et al. [50]</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Perera [33]</td>
<td>Students’ attitude toward school was measured through individuals.</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Hohlfeld et al. [34]</td>
<td>K-12 schools were investigated</td>
<td>-</td>
<td>-</td>
<td>Schools with better economy in regard to SES were more prone to technological development.</td>
</tr>
<tr>
<td>Leithwood &amp; Jantzi [35]</td>
<td>School size and its impact on students</td>
<td>Students with low SES background indicated higher performances in small-sized schools</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Jayaratne [36]</td>
<td>-</td>
<td>Ergonomics should be considered under catering services due to increasing demand.</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Murphy et al. [56],</td>
<td>Administrative staff should achieve targeted goals.</td>
<td>-</td>
<td>-</td>
<td>The academic performances of students are also considered and related with the institutional culture of a school.</td>
</tr>
<tr>
<td>Leech &amp; Fulton [46]</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Bruce et al. [41], Wyatt [45], Luck [44], Jannati, et al. [42], Lemberger et al. [43],</td>
<td>-</td>
<td>-</td>
<td>Emphasized the importance of student’s priority in decision-making process.</td>
<td></td>
</tr>
<tr>
<td>Feuer et al. [47]</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Fisher et al. [55]</td>
<td>Importance on the strategic plan that should be implemented at the very beginning.</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Fox [58]</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>Culture is one of the major devices to initiate and maintain an organization.</td>
</tr>
</tbody>
</table>

(Table 1) continued...
### 4. RESULTS

Tagiuri et al. [3] developed a four-scaled classification for School Environment: ecology, milieu, social system, and culture. Although Tagiuri’s classification of School Climate intrigued a structural approach to organizations, it was later perceived as taxonomies that were based on aspects of valence: “Studies of social networks in the organizational arena have taken varying approaches over time... as they ’’...focused on whether ties between nodes existed or not with a relational content approach” [29].

#### 4.1. Ecology

Ecology, in regard to school, addresses physical aspects rather than people within the school, which covers the instruments, facilities, some services, constructs, supplies, and materials [30]. The impact of school’s ergonomics and tangible environment on learning was measured by Mendell and Heath [31]. They presented findings on the effect of moistened buildings, which caused more absences and low academic achievements on students. In another study, Shendell, Barnett, and Boese [32] presented a higher correlation between school climate and health of students, particularly the noise in the classes was found to be intervening with learning; however, the enlightenment of the classes was found to be increasing the academic achievement.

The advancement of technology was also mentioned by Perera [33] as the increase in computerized schools influenced many aspects of schooling: data analysis, curriculum development, assessment, equipment, etc. K-12 schools were investigated by Hohlfeld, Ritzhaupt, Barron, and Kemker [34] proposing that schools with a better economy in regard to SES were more prone to technological development according to the results they presented on the differences between accessibility and support. Leithwood and Jantzi [35] presented a study on school size and its impact on students; they suggested that students with low SES background indicated higher performances in small-sized schools. Jayaratne [36] suggested that ergonomics should be considered under catering services due to the increasing demand.

#### 4.2. Milieu

It is about the characteristics of the people within the school system [3], also considered with two aspects of human factor: (a) students’ characteristics in regard to family, ethnicity, performance, etc. and (b) teachers’ characteristics with their experiences, academic and credential backgrounds. Studies conducted on School Milieu indicate a significant correlation between SES and academic achievement as students from low SES scored low averages [37, 38]. The influence of SES was analyzed in accordance with performance: School performance, Academic achievement, in other words, was effected by the socio-economic status as those who belonged to high socioeconomic status showed higher performances [39]. Many other studies highlighted the significance of counseling activities in regard to school psychology that studied academic matters as well, through which the presented findings indicated that counseling activities at a school significantly increased the ratio of passing from high-stake tests [40 - 45].

#### 4.3. Social System

Social System refers to established and non-established operational designs and the interrelations among populations and their divisions within the organization of a school [3]. The positive impacts of decision-making through encouraging participation of students in teacher discourses and values are mentioned by Leech and Fulton [46] in regard to schools’ social system. Although Feuer and Mayer [47] emphasized the importance of student’s priority in the decision-making process of the school, they could not provide any precise data indicating its concrete influence.

As mentioned earlier on the milieu of school that counseling activities have a positive impact on students’ achievements, in the same study conducted by Benner, Allor, and Mooney [48], the authors suggested that the social system of a school is positively influenced by the interaction of pupil learning results and social elements. The supportive approach in regard to academic achievement from teachers, counselors, and admin staff has many advantages for pupils’ success [48, 49]. According to several other studies, social well-being factors and well-ordered school systems have a positive impact on students’ performances; likewise, safety at school had a positive impact on reducing disruptive attitudes of the students [50 - 52]. Other recent studies mentioned the significance of

<table>
<thead>
<tr>
<th></th>
<th>Ecology</th>
<th>Milieu</th>
<th>Social System</th>
<th>Culture</th>
</tr>
</thead>
<tbody>
<tr>
<td>Labianca et al., [29]</td>
<td>Structural approach to organization</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Lavrijsen et al. [54]</td>
<td>-</td>
<td>-</td>
<td>The design of the school system and features of SES context was also mentioned to influence dropout and truancy risks</td>
<td>-</td>
</tr>
<tr>
<td>Daad et al. [59],</td>
<td>several different cultures practiced at different schools can be used to conceptualize school culture profiles</td>
<td>-</td>
<td>enhance school practices by all means, including academic achievement, instructional quality, achieving targeted goals, etc.</td>
<td>The study conducted types of school cultures</td>
</tr>
<tr>
<td>Tok [39]</td>
<td>-</td>
<td>The influence of SES was discussed in accordance with performance</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

(Table 1) cont....
social competence and its impact on academic achievement: the findings presented indicated that competence in social skills and the systems of schools (as in private vs. public) were given as important predictors of school (academic) achievement. In this regard, there were significant differences between the achievements of high scoring and low scoring students’ in their overall competencies [53]. The design of a school system and features of SES context was also mentioned to influence dropout and truancy risks [54].

4.4. Culture

According to Tagiuri et al. [3], the culture of a school system features the same characteristics with a community or society as people and their interrelations with each other determine the same beliefs, norms, and values. Studies conducted on school culture emphasize the importance of the strategic plan that should be implemented at the very beginning in regard to ecology, milieu and social system: “Organizations, including schools, should make building culture part of a planned strategic effort” [54]. The academic performances of students are also considered and related to the institutional culture of a school as it helps the administrative staff to achieve targeted goals [56, 57].

Identification of the kind of culture within a school is also considered significant and studies indicate that culture is one of the major indicators to initiate and maintain an organization [58]. Variables based on several different cultures practiced at different schools can be used to conceptualize school culture profiles; moreover, they can be used to enhance school practices by all means, including academic achievement, instructional quality, achieving targeted goals, etc. as Daud, Raman, Don, Sofian, and Hussin [59] reached results on a study conducted on the types of school cultures: “An organizational culture which is both strong and appropriate with the aspirations of the members in the organization can help preserve excellence in the organization and help in achieving aims and objectives” [58].

Together with technological developments and other prerequisites, high performances expected from students, as well as the need for communal success and integrity, are increased proportionally. Adolescents that are lacking in one or more of these aspects have less chance of furthering their studies and/or maintaining their socio-psychological well beings. Accordingly, the analysis of organizational climate overall suggests that attachment with all its aspects is one of the vital requirements in providing support for adolescent development. SA in particular with its physical aspects about the environment, staff, culture, ecology, etc.; academic aspects of learning, interest, achievement, performance, instruction, etc.; and psychological aspects of development, general well-being, integrity, satisfaction, etc. are all essential components that have an impact on students, teachers, administrative staff, school, and governmental outcomes.

5. DISCUSSION

Studies conducted on school climate, overall indicate that styles of attachment have an impact on personality traits and the professional life of an individual. Thus, environmental factors are also as important as an individual’s attachment patterns, because both have an influence on development as in: “Developmental Theorists are now looking at much more diverse populations and attachment theorists need to follow their lead” [65, 66].

Together with the rising interest of the researchers and the conceptualized significance of attachment studies implemented on adolescents, psychologists, practitioners, counselors, pedagogues, curriculum designers, governmental, and non-governmental policy-making agents are getting more and more devoted to the full comprehension of attachment variables and establishment of the safe havens that can cultivate adolescents’ attachments to their schools [1, 2, 14, 67, 68]. On the other hand, the current paper, together with the literature on the theme as well as Table 1, indicates that although research on SA related performance enhancement with organizational settings, the scales assessing climate enhancement are significantly neglected. As the data on Table 1 shows only 3 studies (7.14%) of the research from 1908 to 2015 focused on all four scales of the taxonomy; 9 studies (21.4%) of the research used three of them; 19 studies (45.2%) used two of the scales and 11 studies (26.1%) of the research used only one of the scales. However, one of the other aspects of schools which should be considered by school psychologists is that they are organizational places where students can socialize with others. According to Barber & Muenz [69], adolescents socialize with others through different aspects, such as having close relations with others, displaying regulated behaviors, and initiating autonomy for psychological development. The approach of seeing schools as social settings indicates that schools provide the first aspect by helping students socialize, especially when they are well-organized to be cultures or environments of caring [40, 70].

CONCLUSION

Although there have been different viewpoints on the approach of schools’ functions as social environments, the scholars majorly agreed on the facts that schools help students, experience emotional bonding to each other as they develop attachment feelings [1], they experience senses like being respected, helped and cared by peers and teachers, in such schools students are felt like being at home [1]. One of the benefits provided by such caring schools is that students experience senses such as being part of a bigger group where they have their roles and contributions; such school climates give students a chance to have a word in decision-making processes in the school activities as well. The impact of such schools on the student development is widely appreciated by scholars as such schools bring up systems with value, higher satisfaction, enhanced school performance, lower delinquency behavior, and overall healthy school attachment [40, 70]. The role of school attachment in preventing delinquency and fostering healthy development is one of the majorly and pervasively agreed influences of SA on students.

ETHICS APPROVAL AND CONSENT TO PARTICIPATE

Not applicable.
The Open Psychology Journal, 2020, Volume 13

HUMAN AND ANIMAL RIGHTS
No human/animals were used that are basis of this study.

CONSENT FOR PUBLICATION
Not applicable.

AVAILABILITY OF DATA AND MATERIALS
Not applicable.

FUNDING
None.

CONFLICT OF INTEREST
The author declares no conflict of interest, financial or otherwise.

ACKNOWLEDGEMENTS
Declared none.

REFERENCES


[33] Peera PG. How computer-related technology is incorporated into instructional methods and objectives in the secondary school classroom [Internet] 2008. Available from: https://search.proquest.com/openview/5d8defb0031d0b6590be5c96434eb41pq-origsite=gscholar&cbl=18750&diss=y


[46] Leech D, Fulton CR. Faculty perceptions of shared decision making and the principal’s leadership behaviors in secondary schools in a large urban district. Education 2008; 128(4): 630-44.


[58] Fox JR. Analyzing the organizational culture of Yolo county using two assessment models [Internet]. [Sacramento]: California State University 2013. Available from: paper/Analyzing-the-organizational-culture-of-Yolo-county-

[59] Fox/635af1cfd2ce3298ad4f1755b1c19846d5c7b


[61] Perry AC. The management of a city school. Macmillan 1914.


